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STAFF CONFERENCE

Minutes of Meeting held in Director's  
Conference Room, Administration Building  
Wednesday, 5 March 1951, at 1100 hours  
*Monday*

Mr. William H. Jackson Presiding

Present

Allen W. Dulles, Deputy Director for Plans  
Murray McConnel, Deputy Director for Administration  
Lyman B. Kirkpatrick, Executive Assistant to DCI  
[redacted] Executive Assistant to DCI  
[redacted] Special Asst. to DCI  
[redacted] Advisor for Management  
James M. Andrews, Asst. Dir. for Collection and Dissemination  
George G. Carey, Asst. Dir. for Operations  
H. Marshall Chadwell, Asst. Dir. for Scientific Intelligence  
Kingman Douglass, Asst. Dir. for Current Intelligence  
William L. Langer, Asst. Dir. for National Estimates  
Max F. Millikan, Asst. Dir. for Research and Reports  
James Q. Heber, A/Asst. Dir. for Intelligence Coordination  
[redacted] Asst. Dir. for Policy Coordination  
Maj. Gen. Willard Wyman, Asst. Dir. for Special Operations

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1. Mr. Dulles presented the proposed comments by CIA on a paper on psychological warfare drafted by Mr. Staats, of the Bureau of the Budget, and [redacted]. He pointed out that the original draft envisaged a new board and that it was questionable in his mind as to whether a good outside chairman would be available for such a board. Mr. Jackson commented that the agency has a lot to gain by an authority of psychological warfare. [redacted] said that a board such as that proposed would be helpful in view of the inevitable conflicts in psychological warfare and pointed out that even ECA was moving into the field. It was decided that, inasmuch as the major interest was that of O/PC, that [redacted] and Mr. Dulles would confer the final draft. The status of [redacted] who represents CIA on the Interdepartmental Committee on Psychological Warfare Intelligence, would be reviewed separately.

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Mr. Dulles raised the question as to whether a deputy should be appointed to CIA Senior Representatives in overseas posts. It was decided that no deputy should be appointed, and that each CIA Senior Representative could designate somebody to be acting for him in his absence.

2. General Wyman reported that together with Mr. Carey and Mr. Reber he had discussed the proposed JCS paper on captured sources with General McGhee. He stated that there appeared to be considerable opposition on the part of the Joint Staff to CIA representation in the directorate of agencies handling captured sources. Mr. Jackson said that if the IAC did not agree to CIA representation the matter could be referred to the NSC as it was obviously covered by CIA's coordination powers.

General Wyman raised the question of a replacement for [redacted] as Director of covert training, inasmuch as the Far Eastern command would not release [redacted]. It was decided that General Wyman and [redacted] would confer with Colonel Baird on this subject, and all the Assistant Directors were asked to submit any recommendations they might have as to somebody who had had educational, administrative, and military experience. [redacted] of O/NE, and [redacted] were suggested.

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3. Mr. Kirkpatrick asked the Assistant Directors to make sure that their offices reported each day on matters for the Director's log. He stated that a negative report was desired as well as a positive one. He stressed the fact that it was important to keep the Director informed on any matters in which CIA was dealing with an outside agency, and asked that the offices also make sure that memoranda of conversation were prepared. It was pointed out that if the item was sufficiently covered in reporting for the Director's Log that a memorandum of conversation would not be necessary.

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